

# EXHIBIT O

**From:** Marc-Antoine Delarche  
**To:** [marc\\_delarche@hotmail.com](mailto:marc_delarche@hotmail.com)  
**Subject:** CS100 RAA for comparison with CS300  
**Date:** Friday, May 06, 2016 11:31:00 AM  
**Attachments:** [RAA-BA500-412 Rev A - Reduction of Temperature, Airspeed, Altitude and Mach Number Errors.pdf](#)  
[RAA-BA500-414-RevA-Lag Effects in the Production and Experimental Pitot-Static Systems.pdf](#)  
[RAA-BA500-418 signed.pdf](#)

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